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Leadership: Understanding its Global Impact

Carol Dalglish & Peter Miller

Synopsis

Little is known of how leadership actually happens in the Australasian context. Most of the theory and case study material in leadership is drawn from the US, where leadership examples are most frequently drawn from the business arena and focus largely on white males. This is not a true reflection of the diversity of Australasian society, nor of local and regional leadership.

Leadership: Understanding Its Global Impact is a fresh and original look at leadership from a local perspective—yet with a global theme.

Throughout, profiles of leaders—drawn from around the world—are included to reflect the reality of the world in which today's students live.

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Chapter 1 Leadership in the global context

Part A – The person of the leader

This part allows the reader to develop an understanding of the concepts that underpin leadership performance and to undertake a variety of exercises to develop a comprehensive understanding of their values, behaviours and personality. That is, to understand who they are and why they behave the way they do.

Chapter 2 Values driven leadership

Chapter 3 Developing self awareness

Chapter 4 The person of the leader

Part B - Theories of leadership

This part exposes the reader to a number of general leadership theories which provide an opportunity for them to articulate their own view of what leadership is. It also explores the relationship between leader, followers and context.

Chapter 5 Theories of leadership

Chapter 6 Charisma and transformational leadership

Part C – Leadership issues and skills

This part raises a number of issues that leaders will face in contemporary society, and looks at the skills that will be required to address them in their own particular industrial and cultural context. This section allows the reader to explore the concept of leadership in contexts with which they are familiar, and with their own strengths and areas for learning in mind.

Chapter 7 Culture and leadership

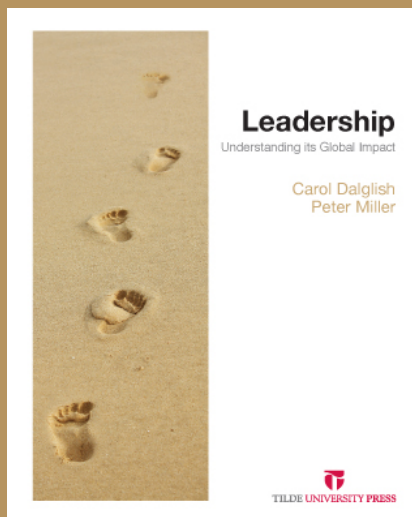
Chapter 8 Power and influence

Chapter 9 Leadership communication

Chapter 10 Leading teams

Chapter 11 Leading change

Chapter 12 Strategic leadership



ISBN: 978-0-7346-1079-9

Price: A\$59.95

NZ\$71.95

Pages: 314 pp

Pub Date: Available

Imprint: Tilde University Press

Format: Softcover

Trim size: 250mm x 200mm

Binding: Perfect



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Key Features

- Covers the latest theory of leadership including global leadership.
- Written in an engaging style with accessible language.
- Twelve leadership 'Spotlights' include: Tim Costello, Heather Ridout, Natasha Stott Despoja, and Michael O'Loughlin.
- Twelve 'leader in action' profiles include US President Barack Obama.
- Twelve global case studies, reflecting the gender, cultural and age diversity of students in the 21st century, include: Kevin Rudd, Dick Smith, Ban Ki-moon, World Vision Australia, and Noel Pearson.
- Includes: reflections, practical activities, review questions and a self-assessment in each chapter.
- Priced affordably with students in mind.

About the Authors

Carol Dalglish (PhD, MSc, Dipl. Educational Admin., BA) is Associate Professor at QUT in the School of Management. Previously Carol has taught, studied and consulted in Australia, England, South Africa, Europe and Asia. Her research interests include leadership development, executive coaching, ethics, and international issues in education and institutional development.

Carol has published several books and many papers in these and related areas. Prior to joining QUT, Carol worked as a management consultant and held a number of senior management positions in the public sector in Australia and abroad.

Peter Miller (PhD, MBus, BBus) is Associate Professor in the Graduate College of Management at Southern Cross University. He has more than twenty-five years' experience working in management and as a senior manager in the public service, the mining industry, and in higher education. He has taught leadership and related subjects to thousands of students at both undergraduate and postgraduate levels.

Peter is the author of several books and has published international refereed journal articles on leadership and related areas. He is the Foundation Editor of the *Australasian Journal of Business and Social Inquiry*, and is on the Editorial Board of the *Journal of Workplace Learning*. Peter consults with local, regional and national organisations in the areas of leadership and organisational development.

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